

MACMUN 2018

Delegate Handbook



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Introductions



Welcome to MacMUN 2018

Dear Delegates,

It is our pleasure to welcome you to the third annual MacMUN conference hosted at the Hamilton Convention Centre in downtown Hamilton!



This conference is following closely on the

success of both MacMUN 2016, which was focused around Perspectives on Peace, and MacMUN 2017, which focused on Diversity. This is the second year that the conference has been run by the McMaster Model United Nations Team and we hope you enjoy the experience.

McMaster University has a long-standing tradition of being innovators in the community, as well as internationally. From such feats as being one of the top one hundred globally ranked universities, to having notable alumni, including John Candy and Dalton McGuinty. McMaster is a leader in many aspects of university life, and is gradually becoming a leader in Model United Nations Conferences.

Model United Nations provides an environment where some of the brightest, most compelling minds can discuss political and social crises which plague our world today. Over the course of four days, you will enjoy riveting debate, forge new friendships and build a community where open discussion about difficult topics are met with attentive listening and feasible solutions.

The MacMUN 2018 staff, in partnership with the Indigenous Student Services, have been working tirelessly to bring this conference to you. Thank you to the Office of the President for your unrelenting support, and to our other sponsors, without which we could not have hosted this event. We cannot wait for you to explore new ideas, and see what we have prepared for you! Thank you to our staff for giving up endless hours and giving us their total commitment to making this conference happen, and thank you for choosing to attend this conference. Sincerely Yours,

K Kuleya

Karolina Kulesza Secretary General

Monish alundia

Monish Ahluwalia Director General

Introductions



Message from the President

Dear Model United Nations Delegate,

I write to offer my warmest congratulations on your admission to McMaster University's third annual Model United Nations Conference. I am heartened by your commitment to considering some of the most complex challenges of our time, and I look forward to hearing about the interesting and thoughtful resolutions you develop at the conference.

The Model United Nations exemplifies what McMaster University is all about. Participating in the conference will enable you to see the skills developed during your undergraduate experience as tools of social and global justice. The conference will



also illustrate, I hope, that our collective responsibility for peace manifests in our willingness to learn about experiences, opinions and perspectives different from our own.

As you prepare for the conference, I encourage you to make every effort to learn about the values, policies and cultural norms of the country you now represent. I look forward to meeting you in February, and wish you all the best with your preparation for the conference and your future studies.

Sincerely,

Patrick Deane President and Vice-Chancellor of McMaster University



Keynote Speakers

HooJung Jones is a strong advocate for veterans, a dedicated volunteer, a community leader, a festival and special events organizer and an author. In the past 15 years, she has contributed a total of 11,000 volunteer hours to preserve and promote the Canadian military history and accomplishment, diverse cultural heritage, arts and top entertainment which made a significant impact on Hamilton and Canada celebrating Canada's pride and heritage.



She has received numerous awards locally and internationally: the Hamilton Heritage Award, the 2005 and 2011 YWCA Women of Distinction Award Certificates, the Hamilton V.I.P. Award, the Ontario Volunteer Award, "Medal of Merit," the "Special Commemoration Award Certificate" from Donald Rumsfeld, US Secretary of National Defense in 2005, Royal Bank Hamilton Citizen of Year 2010 (finalist), Minister of Veterans Affairs Commendation for her efforts on behalf of the veterans, and the prestigious international award called "Legion of Honor." She is also the Project Coordinator of the Korean Veterans Association of Canada Unit 26, co–authored "Canadians Our Heroes 1950–1953 Korean War", forwarded by former Prime Minister Jean Chrétien. She donated over 1,000 books free to schools, military museums, libraries, veterans and students to preserve the valuable military history and promote Canadian accomplishments."



James Knibb-Lamouche is Cree/Métis and grew up in northern Alberta, Canada near kapawe'nohk (Grouard) on the shores of the Lesser Slave Lake. He has experience as an educator developing science and health curriculum respecting Indigenous Knowledge and better engaging Indigenous students. His research experience includes the Pulmonary Research Institute at the University of Alberta, the Dana Farber Cancer Institute in Boston, Massachusetts, as well as McMaster University. James has also served as a participant and coordinator for the Four Directions Summer Research Program and a research fellow at Harvard Medical School.

As a Research Officer with the National Aboriginal Health Organization, he worked with Elders and Healers from many nations and traditions toward the goal of the protection and promotion of Indigenous Knowledge and Traditional Medicines. He also has experience working internationally in the areas of Indigenous Knowledge, Indigenous Rights, multilateral environmental agreements, and intellectual property rights. These include such specific forums and mechanisms as: the Convention on Biological Diversity; World Intellectual Property Organization; Intergovernmental Committee on Genetic Resources, Traditional Knowledge and Folklore; the International Indigenous Forum on Biodiversity; and the Permanent Forum on Indigenous Issues.

James most recently held the positions of Director of Research and Indigenous Health Sciences Coordinator at University nistameyimakanak Blue Quills (UnBQ). As coordinator, his focus was preparing Indigenous students for post-secondary health science programs with a foundation that provided access to, and education in, Indigenous Knowledge, culture, ceremony, and language.





Karolina Kulesza – Secretary General

My name is Karolina and I am in third year Honours Political Science. I am very excited to invite you all into McMaster for MacMUN 2018! I have been doing MUN for way too long, but I wouldn't change it for the world. I am a strong believer that MUN is an amazing platform for everyone to create dialogue and learn new things about ourselves and the world we live in. In the 3 hours a week I am not thinking about MUN, you can find me in the library procrastinating, eating or enjoying trivia and live music with friends.

Monish Ahluwalia – Director General

Hello, my name is Monish Ahluwalia, and I will be your Director General for MacMUN 2018! With this, I'm in charge of overseeing most of the back-end logistics of the conference. I'm incredibly excited this year to be greatly expanding the conference. It's a big step, but I feel we're ready to take it. Outside Model UN, I'm a third year Integrated Science student who's involved in a diverse set of extracurriculars and interested in a wide range of topics. This includes sports, music, business, science, photography, reading, writing, debate, and even improv' comedy. It's all wonderful.





Freeman Paczkowski – USG Administration

Hello, I am a second year biochemistry student who started MUN in Grade 11 when a teacher approached me about a "mock UN debate thing". Little did I know that this would be the first of many conferences I have had the pleasure of attending. Model UN has been an amazing experience and has been largely responsible for shaping me into the person I am today. I am so excited to be a part of the MACMUN team and meet all the MACMUN 2018 delegates! Outside of Model UN, I am involved with the Genetics Society and Varsity Tennis Team.

Adam Khalaf – USG Committees

Hello Everyone! My name is Adam and I am in fourth year Biology. Like many other secretariat members, MUN has defined me ever since I was a naive Lebanese high schooler. Since then, I have participated in over 12 conferences globally in Lebanon, the UK, Canada, and Qatar. My MUN experiences meant so much to me that I decided to participate in one of the most amazing conferences I have ever attended: MacMUN. I hope that you find this conference as rewarding and life-changing as I have experienced it. I hope to see you around!







Michael Coomber – USG Crisis

Hello everyone, my name is Michael Coomber and I'm in my second year of the Health Sciences program at McMaster. In the past two years of doing MUN, I've become victim to the excitement of the environment and perspective it gives me. I have since travelled the world, attending international MUN conferences. I find it incredibly important that people broaden their horizons to understand the perspectives of others; in fact it's critical to the advancement of civil society. I hope to intensify my commitment to the MUN community going forward, and that starts right here at MacMUN 2018.

Mebby Mengele – USG Communications

Hello delegates, I have the honour of serving as the USG Communications for MACMUN 2018! I am completing my Bachelor of Commerce with a major in finance and a focus on debt and equity advisory services. This is my first Model UN experience in a post-secondary institution, but the passion and energy by those involved has been intoxicating. They pushed me to challenge my limits and embrace my passion for speaking and world politics. I will do my best to ensure that every single delegate, no matter their experience, has a memorable and exciting conference that they will be able to share with others for years to come.





Ikra Saeed – USG Finance

Hey everyone, my name is Ikra, and I'm in my last year of Life Sciences. MACMUN2017 was my first time participating in Model UN. I loved it so much that I came back! As USG Finance I'm striving to create a self-sustaining way to support the conference, so that MACMUN can continue to grow and connect students in the future. Even if you don't think Model UN is for you, I'd highly encourage you to give it a chance. It will broaden your horizons and expand your knowledge. Now that I've convinced you, I'll see you all at MACMUN2018!

Kathleen Olejnik – USG Public Relations

My name is Kathleen and I am a third year student in the Justice, Political Philosophy and Law program at McMaster. I was first introduced to Model UN at MACMUN 2016 and participated in the conference last year as well. Other than an interest in international diplomacy, I also enjoy exploring the great outdoors, and attending more concerts than is good for my wallet. I will be serving as USG Public Relations and am looking forward to creating a wonderful experience for you all!













UN High Commission on Science & Tech.

Welcome, delegates, to the United Nations High Commission on Science & Technology (UNHCT). This year we will be turning our attention to the militarization of space, cyber warfare, and autonomous weapons. The UNHCT is run by a dedicated team who have devoted hours to making this experience as exciting as possible. Banging the gavels as chairs we have **Chris** and **Amanda**. Behind the scenes is **Abeer** with some surprises up her sleeves. We're excited for some fierce debate and for you to exercise those technological muscles.

Social, Humanitarian, & Cultural Committee

The Social, Humanitarian, & Cultural Committee is one of the hallmarks of the United Nations. Brace yourself for some indepth discussion on the ethics of corporations, capital punishment, and free speech. We have the wonderful **Nimra**, **Rhea**, and **Adam** chairing you this year with **Maggie** throwing curveballs throughout the four days. We hope you're excited to meet some great people, participate in exciting debate, and have a great time. See you there!

Human Rights Council

As the one and only double delegation, we believe teamwork is the key to success. This year we will see how you respond to religious discrimination, abuse by liberation forces, and LGTBQ+ rights. Regulating debate we have **Yajur** and **Takhliq**, and creating compelling crises is **Chen**. We hope that you're ready to work together because with two on each country, the debate is going to be faster and fiercer than you remember.

Economic & Social Council

The Economic & Social Council (ECOSOC) has retained its presence at MacMUN for the full three years, and we're excited to say that it holds the title for the committee that becomes the most tightly knit in just a few days. This year, we'll be turning our attention to post-conflict recovery, immigrant integration, and ageism. Chairing, we have **Vaishali** and **Aliya** and behind the scenes is **William** with some incredible crises. We're excited for the solutions that you'll bring this year and retaining our title for a third year!

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World Health Organization

Hello Delegates! Welcome to the WHO committee. We are so incredibly pleased you have decided to join us in this committee to discuss how we will face the issues around Aboriginal health rights, child vaccinations, and infectious disease management. We are **Coomal**, **Nickrooz**, and **Sabrina**, and we will be your co-chairs and crisis analyst for the weekend. #WHOruntheworld

Commission on Narcotic Drugs

Welcome delegates, to the committee where we will be getting high on debate. This year we'll be looking at captagon-related terrorism, the opioid crisis, and narcoticrelated currencies. We are **Ishwak**, **Cassie**, and **Maria**, and we're going to be your co-chairs and crisis analyst this time around. It's sure to be an amazing weekend and we hope you're as excited as we are!

Security Council

To those part of the Security Council this year, welcome to the most intimate and fast-paced committee. During this meeting, we will be up and close with controversy with South Sudan's civil war, the Myanmar genocide, and the Venezuelan crisis. With **Abhayraj** and **Fanny** chairing and **Michelle** and **Malavan** on crisis, we're going to keep you on your toes the entire weekend. We look forward to chaos and discussion!

UN Permanent Forum on Indigenous Issues

The hallmark of our theme this year, the UNPFII brings to light many important issues surrounding the lives of Indigenous peoples. This year, we hope you're excited to join your chairs **Kruti** and **Sarah** as we delve into the indigenous water crisis, climate change, and systemic inequities faced by Aboriginals around the world. This is a globally focused committee that will not glaze over the idea of reconciliation.

Vietnam War – Historical Crisis

Get ready to step back in time to 1965 Vietnam as Lyndon B. Johnson's cabinet as you face a costly war, mounting public pressure, and a myriad of unfinished plans. What are you going to do about the Vietnam War? This is an opportunity for you to re-write history as you join **Angela**, **Rhea**, **Nathalie**, and **Gina** in a constantly changing simulation of one of the most controversial wars in history.





If there's one thing you will not see at any other Model UN Conference, it's the seamless integration with social media. In the real world, no committee is distinct or separate, yet, much of the time it feels that way. The Media Team is here to change that and make you feel like a true representative within the United Nations. We've got three photographers, **Amber**, **Ambrin**, and **Aishwarya**, who will make you feel like a paparazzi. We've got two social media coordinators, **Mitchell** and **Megan**, who will keep you constantly updated with events around the world. We've got four news anchors, **Eloïse**, **Esai**, **Michael**, and **Gursharan** who will be giving you live breaking news updates from the studio

(with an expected dose of bias and opinion). Lastly, but absolutely not the least, we have **Chris**, **Robert**, **Jin**, **Phil**, and **Jason** capturing those special moments on video and working their post-production magic.

We ask that you're prepared. Prepared to be interviewed about your views outside of committee session. Prepared to have your face in the MACMUN News as a representative of your country. Prepared to adapt to not only the developments of your committee, but to the developments of all the others as well. The world is connected and to ensure you get the most out of this experience, we are going to tell you to do one thing:

Get on your Twitter account. Trust us.

We recommend that your twitter handle / name follows the format of @Committee_Country18 (Ex. @ECOSOC_HolySee18). If you haven't already, follow us! We follow back! Find other accounts based on who has followed us.

This year, we're proud to have expanded to two channels: @MACMUNNEWS & @MACMUNNEWS2

Under MacMUN News Channel 1, we will be covering ECOSOC, CND, UNPFII, WHO, and Vietnam.

Under MacMUN News Channel 2, we will be covering HRC, UNHCT, SOCHUM, and SC



/McMasterMUN2018



/macmodelun



@MACMUNNEWS & @MACMUNNEWS2



usgcommunications@macmun.org



Thursday, February	1st, 2018
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7:00pm - 8:00pm	Doors open, Registration begins. Delegate package pick-up.
8:00pm - 9:00pm	Opening Ceremonies (Introduction, Speeches, and Performances)
9:00pm - 9:30pm	Delegate Training

Friday, February 2nd, 2018:

Block 1 – UNHCT, ECOSOC, CND, UNPFII		Block 2 – SOCHUM, HRC, WHO, SC, Vietnam	
9:00am - 9:30am	Doors open, Mingling	9:00am - 9:15am	Doors open, Mingling
9:30am - 12:30pm	Committee Session I	9:15am - 12:15pm	Committee Session I
12:30pm - 1:30pm	Lunch (Delegates get lunch on their own)	12:15pm - 1:15pm	Lunch (Delegates get lunch on their own)
1:30pm - 4:30pm	Committee Session II	1:15pm - 4:15pm	Committee Session II
4:30pm - 5:00pm	Break	4:15pm - 4:45pm	Break
5:00pm - 6:30pm	Committee Session III	4:45pm - 6:15pm	Committee Session III
6:30pm - 8:00pm	Dinner (Delegates get dinner on their own)	6:15pm - 8:00pm	Dinner (Delegates get dinner on their own)
8:00pm - 11:00pm	Delegate Social at 1280. Snacks provided	8:00pm - 11:00pm	Delegate Social at 1280. Snacks provided

Saturday, February 3rd, 2018

Block 2 – SOCHUM, HRC, WHO, SC, Vietnam		Block 1 – UNHCT, ECOSOC, CND, UNPFII	
9:00am - 9:15am	Doors open, Mingling	9:00am - 9:30am	Doors open, Mingling
9:15am - 12:15pm	Committee Session IV	9:30am - 12:30pm	Committee Session IV
12:15pm - 1:15pm	Lunch (Delegates get lunch on their own)	12:30pm - 1:30pm	Lunch (Delegates get lunch on their own)



1:15pm - 4:15pm	Committee Session V	1:30pm - 4:30pm	Committee Session V
4:15pm - 4:45pm	Break	4:30pm - 5:00pm	Break
4:45pm - 6:15pm	Committee Session VI	5:00pm - 6:30pm	Committee Session VI
6:15pm - 8:00pm	Dinner (Delegates get dinner on their own)	6:30pm - 8:00pm	Dinner (Delegates get dinner on their own)
9:00pm - 1:00am	Club Night at Absinthe. Bar and kitchen are open for purchases. Transport is provided to and from McMaster	9:00pm - 1:00am	Club Night at Absinthe. Bar and kitchen are open for purchases. Transport is provided to and from McMaster

Sunday, February 4th, 2018

Block 1 – UNHCT, ECOSOC, CND, UNPFII		Block 2 – SOCHUM, HRC, WHO, SC, Vietnam		
10:00am - 10:30am	Doors open, Mingling	10:00am - 10:15am	Doors open, Mingling	
10:30am - 1:00pm	Committee Session VII	10:15am - 12:45pm		
1:00pm - 2:30pm	Reception hosted by Dr. Deane and the McMaster Office of the President. This includes hors d'oeuvres and a chance to network with fellow delegates, sponsors, and speakers.	1:00pm - 2:30pm	Reception hosted by Dr. Deane and the McMaster Office of the President. This includes hors d'oeuvres and a chance to network with fellow delegates, sponsors, and speakers.	
2:30pm - 3:30pm	Closing Ceremonies	2:30pm - 3:30pm	Closing Ceremonies	
3:30pm - 4:00pm	Awards Ceremony	3:30pm - 4:00pm	Awards Ceremony	

Directions to the Hamilton Convention Centre

MacMUN 2018 will take place at the Hamilton Convention Centre, located at **1 Summers Lane**. To get there from McMaster University, there are many convenient bus routes including the following:

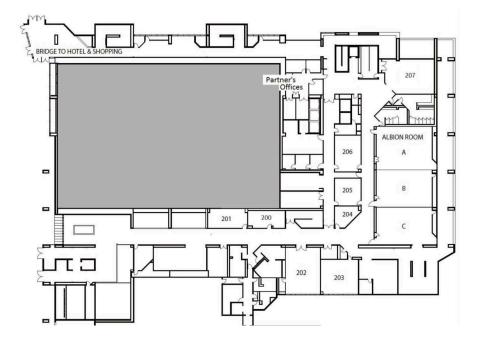


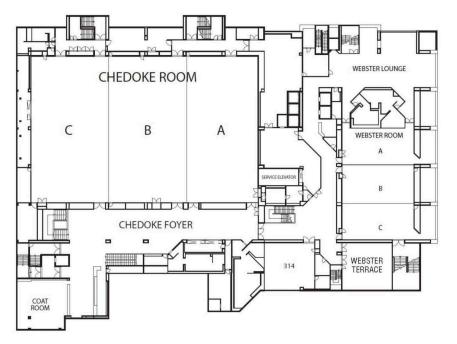
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- Take the 1 from Sterling and University until Main and Bay
- Take the 5 from Emerson and Main until Main and Bay
- Take the 10 from Emerson and Main until Main and MacNab.

Map of the Hamilton Convention Centre





2nd Floor:

Albion A – UN High Commission on Technology (UNHCT) Albion B – Social, Humanitarian, & Cultural Committee (SOCHUM) Albion C – Human Rights Council (HRC)

201 – UN Permanent Forum
on Indigenous Issues (UNPFII)
202 – Vietnam War
203 – Media Room
204 – Crisis Room
206 – Security Council (SC)

3rd Floor:

Webster A – Economic & Social Council (ECOSOC) Webster B – World Health Organization (WHO) Webster C – Commission on Narcotic Drugs (CND)

Chedoke B – Opening / Closing Ceremonies Chedoke A – Sunday Reception

Coat Room



Student Code of Conduct

The McMaster Model United Nations planning team asks for your cooperation in the following matters in order to maintain a safe, professional and educational experience for all delegates throughout the duration of the conference. Please be aware that:

- 1. All participants are expected to be respectful of others. Harassment of any form will not be tolerated, the nature of which includes, but is not limited to, discrimination on the basis of race, national origin, ethnicity, religion, sex, age, mental and physical disabilities, socio-economic status and sexual orientation.
- 2. Delegates, staff and all other conference participants are expected to abide by the Ontario and Canadian laws as well as the Hamilton by-laws. This includes, but is not limited to, laws regarding the possession, purchase and use of illegal drugs and alcohol. The legal drinking age in Ontario is 19 years of age. Delegates found engaging in illegal activities may be expelled from the conference and may be held criminally liable.
- 3. There will be a zero tolerance towards intoxication during committee sessions. Any delegate or staff caught under the influence will be expelled from their committee.
- 4. Inappropriate behaviour including, but not limited to, foul language, suggestive remarks and obscene body language will not be tolerated in or out of the committee sessions. The MACMUN 2017 staff reserves the right to read all notes passed during committee sessions.

Laptops

Laptops are permitted both inside and outside committee rooms during session. Delegates are expected to use laptops for only committee-related work and research.

Dress Code

Delegates will be expected to dress in business formal attire for the duration of the conference.

For the socials on Friday and Saturday night, delegates are recommended to wear semi-formal attire



Example Resolution

Economic and Social Council (ECOSOC) Resolution 1.1

Topic: Eliminating gender disparities in education by 2015 **Sponsors:** Saudi Arabia, Iran **Signatories:** Jordan, Syria, Oman, Qatar, Venezuela, Cuba, Russian Fed.

The Economic and Social Council,

Alarmed by the lack of enforcement of the Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW),

Cognizant of the importance of gender-neutral education standards by 2015 as a component of the Millennium Development Goals (MDGs),

Noting with approval those initiatives recently undertaken in Iraq and Afghanistan to ensure increased levels of education for future generations of women in the Middle East,

- Suggests gender segregation remain in primary and secondary education where this structure is already in place;
- Reaffirms that select nations do not segregate schools by gender, and is not proposing to divide said school systems;
- 3. Proposes additional specialization be provided in schools to:
 - a. Further acknowledge and utilize the differences between genders,
 - Alter secondary school curriculums to contain more concentrated courses including:
 - i. Female philosophy or psychiatric classes which would prove useful in raising a family and keeping a peaceful household;
 - ii. Improved male physical education and literate or scientific classes;
 - c. Help administer knowledge that will be useful in the everyday lives of both genders;
- Recommends all school systems exercising gender segregation be kept balanced concerning materials and resources;
- 5. Further recommends a new observational system be set in place:
 - d. By the United Nations,
 - e. Made available to all nations already segregated by gender or wishing to do so,
 - f. To monitor the equal distribution of supplies, materials, teachers, and resources administered to all public male and female schools;
- 6. Accepts that each nation will have its own cultural differences and opinions on this matter;

Resources



Sample Prembulatory Phrases

Affirming
Alarmed by
Approving
Aware of
Bearing in mind
Believing
Confident
Contemplating
Convinced
Declaring
Deeply concerned
Deeply conscious
Deeply convinced
Deeply disturbed
Deeply regretting
Desiring
Emphasizing

Expecting Expressing its appreciation Expressing its satisfaction Fulfilling Fully alarmed Fully aware Fully believing Further deploring Further recalling Guided by Having adopted Having considered Having considered further Having devoted attention Having examined Having heard Having received

Having studied Keeping in mind Noting with regret Noting with deep concern Noting with satisfaction Noting further Noting with approval Observing Reaffirming Realizing Recalling Recognizing Referring Seeking Taking into account Taking into consideration Taking note Viewing with appreciation Welcoming

Sample Operative Phrases

Accepts	Draws the attention	Notes
Affirms	Emphasizes	Proclaims
Approves	Encourages	Reaffirms
Authorizes	Endorses	Recommends
Calls	Expresses its appreciation	Regrets
Calls upon	Expresses its hope	Reminds
Condemns	Further invites	Requests
Confirms	Further proclaims	Solemnly affirms
Congratulates	Further reminds	Strongly condemns
Considers	Further recommends	Supports
Declares accordingly	Further requests	Takes note of
Deplores	Further resolves	Transmits
Designates	Has resolved	Trusts

Award Information



McMaster Model United Nations is proud to award the following awards to the exceptional candidates who have demonstrated in-depth understanding of the contemporary international issues and have also positively influenced the weekend long experience of other delegates. We emphasize that the award does not determine or describe the meaningfulness of the all delegates' contribution throughout the weekend. As well, we would like to be transparent in declaring that our evaluation of all the fantastic delegates and their contribution does not reflect on an individual's learning and growth.

While making the decision to award a few delegates is a challenging task, we would like to award the following delegates for going above and beyond in their participation at MACMUN.

Best Delegate Award (Given to one delegate per committee):

The best committee member award will be given to an individual demonstrating exceptional skills in **research**: supporting potential resolutions with facts and information from trustworthy international resources; **public speaking**: exuding confidence and framing the topic correctly; **team building**: meeting people and finding others you can work with; and **debating**: defending your resolution against criticism and convincing other to pass it. A strong position paper is also factored in.

Outstanding Delegate (Given to one delegate per committee)

An exceptional committee member whose contribution was invaluable. This delegate showed a strong **knowledge of global affairs**, representing their country accurately. They proposed **effective and creative solutions** and showed **diplomacy and respect**. A strong position paper is also factored in.

Book Award (Given to one delegate per committee)

The book award is provided to the delegate that showed **exemplary research and background** during the committee session. They used their research to direct conversation, brining **novel ideas and solutions** into play. A **strong position paper** is a requirement.

Honourable Mention (Given to three delegates in large committees, two in medium, and one in small)

The delegate(s) who has (have) best demonstrated the **spirit of MACMUN** will be awarded an Honourable Mention. During the conference, this delegate successfully **negotiated** and **facilitated creative solutions** that can be integrated on a global level. This delegate was able to **collaborate well** with others and **encouraged** others to participate.

Best Tweeter (Given to one delegate per committee)

The delegate who best engaged in the social media aspect of the conference. They tweets were **memorable**, **relevant**, **and appropriate** in the context of their committee. Their contribution on Twitter contributed to the conference experience. A strong position paper will be factored in.







media production services





McMaster Jniversity E N G I N E E R I N G

BRYAN PRINCE

BOOKSELLER





STUDENT SERVICES



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Department of

Health, Aging, 1

and Society

tourisme hamilton





McMaster University **DEPARTMENT OF**

POLITICAL SCIENCE





Westside Stories