

DELEGATE HANDBOOK



MACMUN 2019





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OUR PARTNERS

WELCOME TO MACMUN 2019!

Dear Delegates,

On behalf of the MACMUN 2019 Secretariat and staff, it is our pleasure to welcome you to the fourth annual MACMUN conference at The Sheraton Hamilton Hotel.

This year's conference theme is **Innovative Discourse: Igniting Change Through Diplomacy**. Our theme is meant to emphasize the importance of both considering discussions of issues that are little known or neglected in the international system, as well as challenging ourselves to consider well known issues from various perspectives. Moreover, our theme is meant to highlight that approaching an issue in a novel way or from a unique perspective can make all the difference when trying to accomplish a goal or solve a problem. This theme is reflected in our committee topics as well as the speakers we have chosen to invite. Additionally, our Gala Dinner theme **Art for Change** is a continuation of our conference theme, with a focus on looking at advocacy and diplomacy work that has been done through various art forms. We hope that the debate that takes place this weekend is guided by our theme and that you take inspiration from our speakers.

MACMUN has always been a unique Model United Nations conference, and this year is no different. MACMUN 2019 is proud to continue to feature our own fully interactive media component, MACMUN News (see more on p. 12). In addition, this year we are running networking workshops, featuring a sponsorship marketplace on Thursday and Sunday (where delegates can explore services and opportunities offered by our sponsors), and you are all invited to attend our Gala Dinner.

We are constantly working to improve the quality of our conference, and this year are proud to partner with **The Socrates Project** and a number of other sponsors to bring you the best MACMUN yet. Our conference would not be possible without the support of our sponsors, and we thank them for their generosity. Likewise, thank you to our Secretariat and staff, whom have been working tirelessly to ensure the best delegate experience.

Finally, we would like to thank you for joining us for MACMUN 2019. Our work to host this conference would amount to nothing if it were not for your dedication and passion. If there is anything that we can do to help improve your experience during the conference, please do not hesitate to approach any member of the Secretariat or staff and they will be more than happy to provide assistance. We look forward to meeting you all in the coming days.

Sincerely,



Adam Khalaf
Secretary General



Kathleen Olejnik
Director General

MESSAGE FROM THE PRESIDENT

Dear MACMUN 2019 Delegate,

I write to offer my warmest congratulations on your admission to McMaster University's fourth annual Model United Nations Conference. I am heartened by your commitment to considering some of the most complex challenges of our time, and I look forward to hearing about the interesting and thoughtful resolutions you develop at the conference.

The Model United Nations exemplifies what McMaster University is all about. Participating in the conference will enable you to see the skills developed during your undergraduate experience as tools of social and global justice, as well as helping to connect the local and global communities of which we are all a part. The conference will also illustrate, I hope, that our collective responsibility for peace manifests in our willingness to learn about experiences, opinions and perspectives different from our own, and in our commitment to acting as agents for positive change.

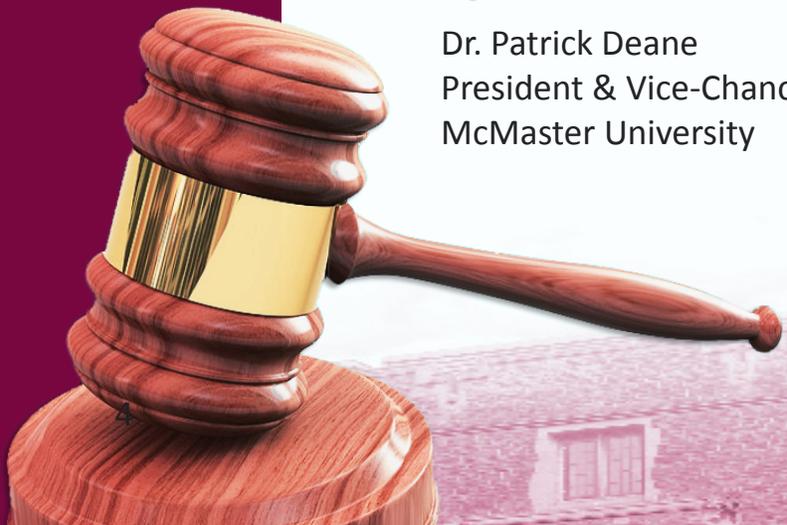
As you prepare for the conference, I encourage you to make every effort to learn about the values, policies and cultural norms of the country you now represent. I look forward to meeting you in February, and wish you all the best with your preparation for the conference and your future studies.

Sincerely,



Patrick

Dr. Patrick Deane
President & Vice-Chancellor
McMaster University



KEYNOTE SPEAKERS

Firas Ahmad Khalid



Ahmad Firas Khalid is a medical doctor and a PhD candidate in the Health Policy PhD program at McMaster University and is being supervised by Dr. John Lavis, Canada research chair (Tier 1) in evidence-informed health systems. Previously, Dr. Khalid worked as a program research consultant for the World Health Organization (WHO), in the department of Child and Maternal Health in Geneva. Firas has also worked at Medecins Sans Frontieres (MSF) in London (UK), Geneva (Switzerland), and Abu Dhabi (UAE). His work at MSF focused on strengthening the use of research knowledge in policy and practice during the Syrian refugee crisis. His expertise is sought globally and domestically as he also provided public health expertise to Health Canada to complete a thorough investigation and assessment as to the relevance of glucose-6-phosphate dehydrogenase (G-6-PD) deficiency in the Canadian population to support a possible intervention as part of the Food Directorate's mandate. While at McGill University, Firas collaborated with two other program participants to win a Grand Challenges Canada (GCC) grant of \$100,000 to field test a low-cost, water-purifying copper device in India and Kenya.

Nadine Williams



Nadine Williams, a native of St. Mary Parish, Jamaica, is an Award Winning Poet, Author and entrepreneur. She credits her success to the humble beginnings of reading under the kerosene lamplight to her family as a child, coupled with being reared by witty grandparents who spoke in proverbs all the time. She stumbled upon writing as a creative expression for well-being in 1994, and with much encouragement, in 2008, she successfully self-published her first book of poetry, *The Culmination of Marriage Between Me & My Pen*. Throughout the years, she has been actively engaged in many noteworthy events throughout North America and Jamaica.

Over the last ten years, Nadine's strong authentic voice has reverberated and caught the attention of many, both at home and abroad. She has connected with audiences through the work of her pen and has a particular focus on women and youths.

Her current project is poetry on canvas, which has been used as a tool to support racialized students within Ontario and Quebec. She continues to work on ways of getting out her messages of empowerment, cultural identity, inspiration and violence prevention.

Nicole Crimi



Nicole graduated from McMaster's Life Sciences program in June, 2018. Throughout her undergraduate career, she combined her passions for art, healthcare and community service by conducting qualitative research in Hamilton to better understand and advocate for issues such as domestic violence and physical inactivity. Throughout this process, she has found a voice in art, and through her company, NicoleCrimiArt, currently uses her talent as a platform to connect with people around the world on various social and environmental issues. Nicole's abstract and hyperrealistic artwork aims to connect with people on an emotional level, thus inspiring them, too, to get involved and make positive changes.

Ric Esther Bienstock



Ric Esther Bienstock is an Emmy Award-winning filmmaker best known for her groundbreaking investigative documentaries. Her films, including "The Good Nazi", "The Accountant of Auschwitz", "Tales From the Organ Trade", "Sex Slaves", "Ebola: Inside an Outbreak" (aka "Plague Fighters"), "Boxing: In and Out of the Ring", "Penn & Teller's Magic and Mystery Tour" and "Ms. Conceptions", have screened at over 80 international festivals and aired in over 60 countries

In 2015, she was awarded the Gordon Sinclair Award for Broadcast Journalism from the Canadian Academy of Cinema and Television for her body of work. Bienstock was also honoured by the Toronto International Film Festival with the Birks Diamond Tribute to the Year's Women in Film as one of Canada's leading women filmmakers.

Her work has garnered dozens of prestigious awards, including an Emmy Award for Outstanding Investigative Journalism, 2 Edward R. Murrow Awards, a Dupont-Columbia Award for Excellence in Broadcast Journalism, a British Broadcast Award, a Distinguished Achievement award from the IDA in Los Angeles, 4 Canadian Screen Awards, 2 Donald Brittain Awards for Best Documentary, 2 Geminis, a Genie, a Royal Television Society Award and 2 Amnesty International Awards among many others.

She speaks 3 languages, none of which her children listen to.

CONFERENCE SCHEDULE



THURSDAY, FEBRUARY 7TH

6:00pm - 7:00pm Delegate Registration
6:00pm - 7:30pm Reception
7:45pm - 9:00pm Opening Ceremonies
9:10pm - 9:30pm Rules and Procedure Training (optional)

FRIDAY, FEBRUARY 8TH

Block A: SOCHUM, LoN, SC, UNPFII	Block B: ECOFIN, WHO, AD HOC, ICJ
9:00am - 11:00am Session 1	9:15am - 11:15am Session 1
11:00am - 11:15am Break 1	11:15am - 11:30 am Break 1
11:15am - 12:45pm Session 2	11:30am - 1:00pm Session 2
12:45pm - 1:45pm Lunch	1:00pm - 2:00pm Lunch
Not Supplied - Delegates purchase own lunch	Not Supplied - Delegates purchase own lunch
1:45pm - 3:15pm Session 3	2:00pm - 3:30pm Session 3
<p>Gala Dinner at Michelangelo Banquet Centre Doors Open at 6:00pm Doors Close at 7:00pm Cocktail Hour 6:00pm - 7:00pm Gala Dinner Start Time 7:00pm Gala Dinner End Time 11:00pm</p> <p>*Transportation is provided to and from the Gala from McMaster and The Sheraton See p. 15 for details.</p>	



SATURDAY, FEBRUARY 9TH

Block A: SOCHUM, LoN, SC, UNPFII	Block B: ECOFIN, WHO, AD HOC, ICJ
9:45am - 11:15am Session 1	9:30am - 11:00am Session 1
11:15am - 11:30am Break 1	11:am - 11:15am Break 1
11:30am - 1:00pm Session 2	11:15am - 12:45pm Session 2
1:00pm - 2:00pm	12:45pm - 1:45pm
Lunch Not Supplied Delegates purchase own lunch	Lunch Not Supplied Delegates purchase own lunch
2:00pm - 3:30pm Session 3	1:45pm - 3:15pm Session 3
3:30pm - 3:45pm Break 2	3:15pm - 3:30pm Break 2
3:45pm - 5:30pm Session 4	3:30pm - 5:15pm Session 4
5:30pm - 5:45pm Break 3	5:15pm - 5:30pm Break 3
5:45pm - 6:45pm Session 5	5:30pm - 6:30pm Session 5
10:00pm Club Night: Absinthe Opens	
2:00am Club Night: Absinthe Closes	
*Transportation is provided to and from McMaster see p. 15 for details.	

SUNDAY, FEBRUARY 10TH

Block A: SOCHUM, LoN, SC, UNPFII	Block B: ECOFIN, WHO, AD HOC, ICJ
9:30am - 10:30am Wake up with MACMUN Morning Coffee and Tea	
10:00am - 12:30pm Session 1	10:15am - 12:45pm Session 1
12:30pm - 1:45pm Lunch	12:45pm - 1:45pm Lunch
Not Supplied - Delegates purchase own lunch	Not Supplied - Delegates purchase own lunch
1:45pm - 2:45pm Awards Ceremony	



THE SECRETARIAT

- 1. **Secretary General:** Adam Khalaf
- 2. **Director General:** Kathleen Olejnik
- 3. **Under-Secretary-General of Committees:** Rhea Murti
- 4. **Under-Secretary-General of Crisis:** Gursharan Sohi
- 5. **Under-Secretary-General of Administration:** Yajur Iyengar
- 6. **Under-Secretary-General of Finance:** Rhea Jangra
- 7. **Under-Secretary-General of Marketing:** Sargam Negi
- 8. **Under-Secretary-General of Communications:** Michelle Yao
- Under-Secretary-Generals of Public Relations:** Mitchell Bonaccorso (9) and Annika Butler (10)
- 11. **Under-Secretary-General of Delegate Affairs:** Kruti Sheth

Junior Executives: Manousha Dhiwaghar (12), Dia Martinez Gracey (13), Suffia Malik (14), Zia Mawani (15), Anastasia Drakos (16)



COMMITTEES



Social, Humanitarian, Cultural Committee

Topics:

1. The Rights of Refugees & Migrants
2. The Rise of Political Extremism



Economic and Financial Committee

Topics:

1. Tax Havens
2. Modern Slavery in a Globalized Economy



World Health Organization

Topics:

1. Illegal Human Organ Trafficking
2. Healthcare in Refugee Camps and Settlements



United Nations Permanent Forum on Indigenous Issues

Topics:

1. Indigenous Rights to Land and Self-Determination
2. The Status of Indigenous Education



Security Council

Topics:

1. Instability in Africa
2. Exiled Uyghur Muslims in China



League of Nations

Historical Committee:

Special Session of the Assembly Convened To Discuss the Anschluss



International Court of Justice

Cases:

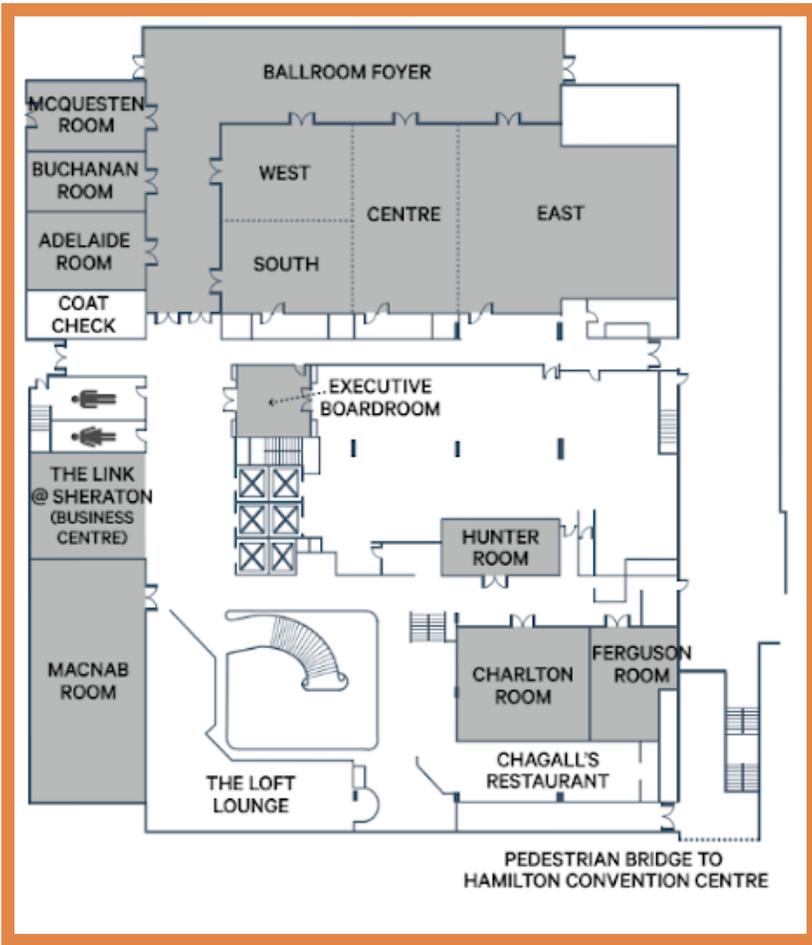
1. Certain Iranian Assets
(*Islamic Republic of Iran v. United States of America*)
2. Application of the International Convention of the Elimination of all Forms of Racial Discrimination
(*Qatar v. United Arab Emirates*)



Ad Hoc

A crisis committee, the issues discussed may be contemporary, historical, or fictional. This committee is geared towards experienced delegates seeking an innovative environment where they can be creative, take risks, and think on their feet as they face the mystery topic together.

SHERATON FLOOR PLAN



Second Level

- SOCHUM** - East Ballroom
- Ad Hoc** - McQueston Room
- ICJ** - South Ballroom
- Security Council** - Adelaide Room
- WHO** - MacNab Room
- UNPFII** - Charlton Room
- Crisis Room** - West Ballroom*

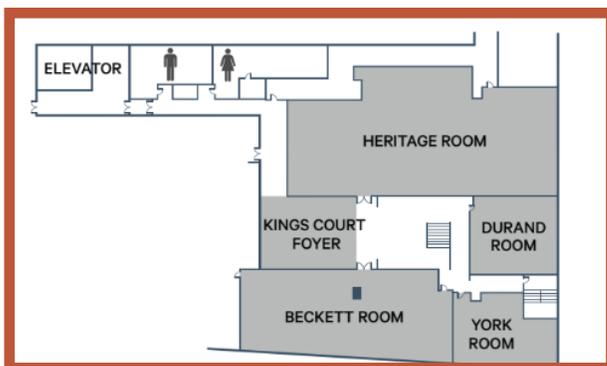
*This is a staff room, as a delegate you may knock on the door to find staff. Please do not enter if not invited, confidential crisis details are likely being discussed.

Concourse Level**

ECOFIN- Heritage Room

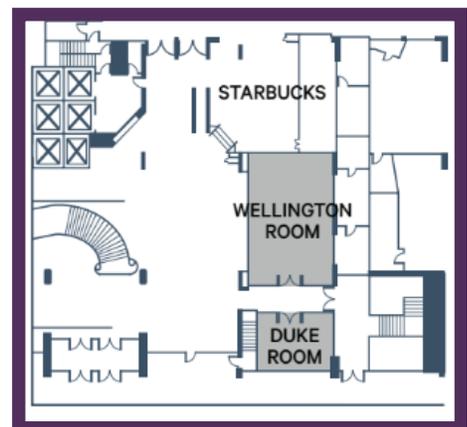
Media Room - Beckett Room (This is a staff room, as a delegate you may knock on the door to find staff. Please do not enter if not invited, filming may be taking place.)

**The Concourse Level is an annex basement level of the Sheraton. To access the Concourse Level by stairs, when in the Lobby, head past the Wellington Room and Duke Room. To access the Concourse Level by an elevator find the lift behind the main staircase in the Lobby and across from the chandelier on the Second Floor and select the Parking Level (Meeting Rooms i.e. Concourse Level is indicated beside the button).



Lobby

LON - Wellington Room



MEDIA COMPONENT

Here's something you won't see at any other Model UN conference: a multimedia integration experience where your story as a delegate will stretch far beyond your time in your committee room.

MACMUN strives to implement realistic simulations of social media and various news outlets. In addition to debating as a delegate in your committee, you will also be representing your country, state, or country via **Twitter**. Through interacting with other delegates under **the #MACMUN2019 hashtag and with the official @macmunnews and @macmunnews2 accounts**, you'll be able to connect with other committees, represent your stance in a more informal manner, and have a chance at winning one of our four prestigious Twitter Awards for effective and creative use of Twitter throughout the conference.

Though this is entirely voluntary, we highly recommend that you get on your Twitter account and stay active throughout the entirety of the conference as it's an unforgettable and unique part of the MACMUN experience, run by hardworking conference staff. This is partially why we allow laptops in all committees!

To get started on Twitter, make a brand new account, and:

1. Ensure that your handle follows the format of @Committee_Country19 (ex: ecofin_cuba19)
2. Follow the Twitter account for your respective stream so that we can follow you back, highlight your content to the entire conference throughout, and make sure that you are connected to the rest of the conference.

If you are in SOCHUM, LON, Security Council, or UNPFII, please follow **@macmunnews**.

If you are in ECOFIN, WHO, ICJ, or AD HOC, please follow **@macmunnews2**.

3. Follow the other accounts in your committee from the Followers list of your stream's news account, and keep an eye out for other delegates in our conference's hashtags.
4. As well as the main #macmun2019 hashtag, make sure you're always tagging and tracking the official hashtag for your respective committee:

- * #macmun19who
- * #macmun19sc
- * #macmun19lon
- * #macmun19ecofin
- * #macmun19sochum
- * #macmun19adhoc
- * #macmun19icj
- * #macmun19unpfii



Our conference also has an incredible production team that produces pre-fimed crisis prompts, news broadcasts, daily recaps, current crisis updates, interviews with delegates, and other fun extras for the conference, which are posted on our Youtube account. You might see a lot of these videos played in-committee—and you may even get to participate in one sometime throughout the conference!—but be sure to check out our **YouTube channel, MACMUN NEWS**, at <https://bit.ly/2sP5T8f>, for videos you missed.

Questions? You can check out <https://www.macmun.org/mediateam> for more information, and contact any of the accounts listed at the back of this booklet.

RESOURCES

Sample Draft Resolution

Draft Resolution 1.1

Committee: Economic and Social Council (ECOSOC)

Topic: Eliminating gender disparities in education by 2015

Sponsors: Saudi Arabia, Iran

Signatories: Jordan, Syria, Oman, Qatar, Venezuela, Cuba, Russian Federation

The Economic and Social Council,

Alarmed by the lack of enforcement of the Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW),

Cognizant of the importance of gender-neutral education standards by 2015 as a component of the Millennium Development Goals (MDGs),

Noting with approval initiatives recently undertaken in Iraq and Afghanistan to ensure increased levels of education for future generations of women in the Middle East,

1. **Suggests** gender segregation remain in primary and secondary education where this structure is already in place;
2. **Reaffirms** that select nations do not segregate schools by gender, and is not proposing to divide said school systems;
3. **Proposes** additional specialization be provided in schools to:
 - a. Further acknowledge and utilize the differences between genders,
 - b. Alter secondary school curriculums to contain more concentrated courses including:
 - i. Female philosophy or psychiatric classes which would prove useful in raising a family and keeping a peaceful household,
 - ii. Improved male physical education and literate or scientific classes;
 - c. Help administer knowledge that will be useful in the everyday lives of both genders;
4. **Recommends** all school systems exercising gender segregation be kept balanced concerning materials and resources;
5. **Further recommends** a new observational system be set in place:
 - a. By the United Nations,
 - b. Made available to all nations already segregated by gender or wishing to do so,
 - c. To monitor the equal distribution of supplies, materials, teachers, and resources administered to all public male and female schools;
6. **Accepts** that each nation will have its own cultural differences and opinions on this matter;
7. **Decides** to remain actively seized in the matter.

Sample Preambulatory Phrases

Affirming	Fully alarmed	Reaffirming
Alarmed by	Fully aware	Realizing
Approving	Fully believing	Recalling
Aware of	Further deploring	Recognizing
Bearing in mind	Further recalling	Referring
Believing	Guided by	Seeking
Confident	Having adopted	Taking into account
Contemplating	Having considered	Taking into consideration
Convinced	Having considered further	Taking note
Declaring	Having devoted attention	Viewing with appreciation
Deeply concerned	Having examined	Welcoming
Deeply conscious	Having heard	
Deeply convinced	Having received	
Deeply disturbed	Having studied	
Deeply regretting	Keeping in mind	
Desiring	Noting with regret	
Emphasizing	Noting with deep concern	
Expecting	Noting with satisfaction	
Expressing its appreciation	Noting further	
Expressing its satisfaction	Noting with approval	
Fulfilling	Observing	

Sample Operative Phrases

Accepts	Further invites
Affirms	Further proclaims
Approves	Further reminds
Authorizes	Further recommends
Calls	Further requests
Calls upon	Further resolves
Condemns	Has resolved
Confirms	Notes
Congratulates	Proclaims
Considers	Reaffirms
Declares accordingly	Recommends
Deplores	Regrets
Designates	Reminds
Draws the attention	Requests
Emphasizes	Solemnly affirms
Encourages	Strongly condemns
Endorses	Supports
Expresses its appreciation	Takes note of
Expresses its hope	Transmits
	Trusts

VENUE DIRECTIONS & TRANSPORTATION

MACMUN 2019 will be held at the Sheraton Hamilton Hotel located at Jackson Square in downtown Hamilton. There are a few convenient ways to get to there via public transit from McMaster University:

1. 5 from Emerson and Main
2. 47 from the McMaster Go Bus terminal

External delegates commuting from Toronto will stop at the Hamilton Go Centre and can take a short 10 minute walk if weather permits, or take the following busses:

- 16, 18, 40, or 47 from the Hamilton Go Centre



Gala Dinner: Michelangelo Banquet Centre

Although you are free to secure your own transportation to the Gala, transportation is provided to and from the Gala from McMaster and The Sheraton. Below is a schedule of the stops the busses will make. The posted times are when the busses will be leaving that location, however, we request that you **arrive 10 minutes early** to account for loading time. Please note that delegates staying at The Sheraton will be the first to arrive and last to leave the gala dinner.

For delegates using public transit, the following buses serve as the most convenient method of transportation to Michelangelo Banquet Centre:

1. 22 from MacNab Terminal Platform 1
2. 24 from MacNab Terminal Platform 2

McMaster stop - meet at MUSC parking lot; Sheraton stop - meet in the Lobby.

Bus 1	Bus 2
5:20pm Leave Sheraton 5:40pm Leave McMaster 6:00pm Arrive at Gala	5:40pm Leave McMaster 6:00pm Arrive at Gala
6:30pm Leave McMaster 6:50pm Arrive at Gala	6:30pm Leave McMaster 6:50pm Arrive at Gala
10:00pm Leave Gala 10:20pm Arrive at McMaster	10:00pm Leave Gala 10:20pm Arrive at McMaster
10:55pm Leave Gala 11:15pm Arrive at McMaster 11:30pm Arrive at Sheraton	10:55pm Leave Gala 11:15pm Arrive at McMaster

Absinthe (Club Night)

Although you are free to secure your own transportation to Absinthe, transportation is provided to and from McMaster. Below is a schedule of the stops the bus will make. We request that you arrive 10 minutes early to McMaster at MUSC.

For delegates using public transit, the following buses serve as the most convenient method of transportation: (Please note that delegates staying at the Sheraton will take a short 5-minute walk to Absinthe)

1. 5 from Sterling at University
2. 51 from Sterling at University
3. 47 from McMaster University GoBus Terminal

To Absinthe	To McMaster
9:50pm Leave McMaster	12:30am Leave Absinthe
10:30pm Leave McMaster	1:10am Leave Absinthe
	2:00am Leave Absinthe

CONFERENCE POLICIES

Conduct Policy

The MACMUN Secretariat asks for your cooperation in the following matters in order to maintain a safe, professional and educational experience for all delegates throughout the duration of the conference. Please be aware that:

1. All participants are expected to be respectful of others. Harassment of any form will not be tolerated, the nature of which includes, but is not limited to, discrimination on the basis of race, national origin, ethnicity, religion, sex, age, mental and physical disabilities, and sexual orientation.
2. All participants are expected to abide by Provincial and Federal laws as well as Hamilton by-laws. This includes, but is not limited to, laws regarding the possession, purchase and use of illegal drugs and alcohol. The legal drinking age in Ontario is 19 years of age. Delegates found engaging in illegal activities **may be expelled** from the conference and **may be held criminally liable**.
3. There will be **zero tolerance** towards intoxication during committee sessions. Any participant caught under the influence will be expelled from their committee.
4. Inappropriate behaviour including, but not limited to, foul language, suggestive remarks and obscene body language will not be tolerated in or out of the committee sessions.

Technology Policy

Laptops and phones are permitted both inside and outside committee rooms during session, but are **prohibited during voting procedure**. Delegates are expected to use laptops and phones for only committee-related work and research. During formal debate, the personal use of social media is prohibited, however delegates may use Twitter to engage with MACMUN-related content, so long as in a **respectful manner**.

Dress Code

Delegates are expected to wear **business formal attire** at all times during **committee sessions**. Common acceptable clothing items include dress shirts, suit jackets, dress pants dresses, skirts, sweaters and dress shoes. Jeans are not an acceptable form of attire for MACMUN. Any forms of cultural appropriation are strictly prohibited during the course of MACMUN.

For the **Gala Dinner** both **semi-formal** and **black tie optional** attire are appropriate. Acceptable clothing items include suits, white dress shirts, ties, tuxedos, cocktail dresses, skirts and nice tops, evening dresses, and dress shoes. Please keep in mind that the Gala Dinner is attended by various professionals and sponsors when selecting your attire.

The **Club Night** is **casual** attire, however please ensure attire is still tasteful.

THE Socrates PROJECT

Join us for music, talk, dance, debate,
art, film, questions and answers.

ASKING **questions**
PUSHING **boundaries**
FINDING **common ground**



The performance event of the season!

who we are in the dark

by Peggy Baker Dance Projects

MARCH 6. FIRST ONTARIO CONCERT HALL. 8:00 P.M.

For MACMUN, 50%
discount! Use promo
code: **MACMUN50**

Choreographed by acclaimed Canadian dance artist **Peggy Baker**, this electrifying new dance work features a stunning visual design of light, pigment and projection, and supercharged live music by award-winning **Arcade Fire's Jeremy Gara** and **Sarah Neufeld**.

Tickets: \$15. Buy online: socrates.mcmaster.ca/peggybaker or call 905.525.9140 ext. 26848

Living Democracy: A SERIES

Democracy can be strengthened or weakened, made anemic or vital. This series assumes that democracy must be tended, and offers differing, sometimes competing, ways of doing so.

ALL TALKS AT CONCERT HALL, L.R. WILSON HALL

JANUARY 30 at 7:00 P.M.

My World's on Fire, How 'bout Yours?

Unravelling the Politics and Culture of Climate Change

Robert O'Brien, Political Science, McMaster University

Susie O'Brien, English and Cultural Studies, McMaster University

FEBRUARY 27 at 7:30 P.M.

TRUST: Twenty Ways to Build a Better Country

28th Governor General of Canada, The Right Honourable, David Johnston

APRIL 1 at 7:00 P.M.

Why Democracy is in Crisis

James Kloppenberg, Charles Warren Professor of American University, Harvard University

MAY 1 at 7:00 P.M.

Enchaining Democracy:

The Now-Transnational Project of the Radical Libertarian Right

Nancy MacLean, William Chafe Professor of History and Public Policy, Duke University



For information about location, times and to RSVP:
socrates.mcmaster.ca or call 905-525-9140 ext. 26848

McMaster
University 

**BRIGHTER
WORLD**

OUR PARTNERS

THE Socrates PROJECT



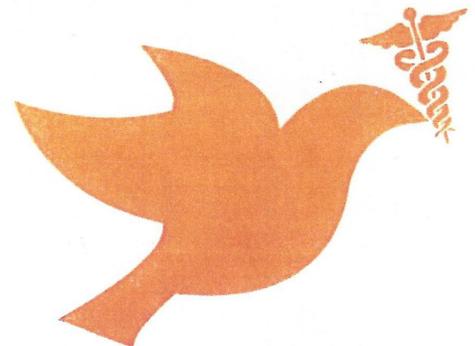
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HEALTH SCIENCES



**ARTS &
SCIENCE**
MCMASTER UNIVERSITY

McMaster
University



**GLOBAL
HEALTH**

Department of

**Health, Aging,
and Society**



School of Nursing

Phoenix Eyewear



CityLAB
HAMILTON



McMaster
University



SCIENCE

McMaster
University
STUDENT SUCCESS
CENTRE

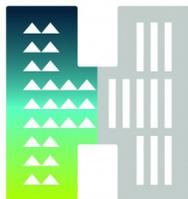


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Handbook designed by Michelle Yao